# IOWA ASSOCIATION OF SCHOOL BOARDS CONSOLIDATED FINANCIAL REPORT YEAR ENDED JUNE 30, 2008

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Telford A. Lodden, CPA, CFP®, CVA, Shareholder Bruce W. Hartley, CPA, Shareholder John E. Lamale, CPA, Shareholder Brent L. Alexander, CPA, Shareholder James E. Benbow, CPA, Director

### INDEPENDENT AUDITOR'S REPORT ON THE CONSOLIDATED FINANCIAL STATEMENTS

To the Board of Directors Iowa Association of School Boards Des Moines, Iowa

We have audited the accompanying consolidated statement of financial position of the Iowa Association of School Boards (the Association) and its controlled entities as of June 30, 2008 and the related consolidated statements of activities and cash flows for the year then ended. These financial statements are the responsibility of the Association's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audit. The prior year summarized comparative information has been derived from the Association's 2007 financial statements and, in our report dated November 2, 2007, we expressed an unqualified opinion on those financial statements.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to in the first paragraph present fairly, in all material respects, the financial position of the Association as of June 30, 2008 and the changes in net assets and its cash flows for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

Our audit was made for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplementary information included in schedules 1 through 13 are presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

Broks Luch, P.C.

December 17, 2008 West Des Moines, Iowa

#### CONSOLIDATED STATEMENT OF FINANCIAL POSITION

June 30, 2008

With Comparative Totals for 2007

ASSETS	(	2008 Consolidated Totals	(	2007 Comparative Totals
Cash and cash equivalents Certificates of deposit Assets held on behalf of others:	\$	1,091,374	\$	539,737 100,228
Cash - Iowa Council of School Board Attorney's Fund Certificates of deposit Repurchase agreements U.S. government agency obligations Commercial paper		40,679 12,300,000 44,956,000 367,303,185 2,995,803		41,036 7,100,000 249,689,000 103,585,749 3,286,592
Accounts receivable, net of allowance of \$-0- Contributions receivable Accrued interest receivable		1,539,337 4,835 892,910		1,648,557 9,377 813,757
Office property and equipment, net Other assets Deferred tax benefit	-	4,124,567 28,897 1,039,069	***************************************	4,255,598 18,065 663,200
Total assets	\$	436,316,656	<u>\$</u>	371,750,896
LIABILITIES				
Accounts payable Due to Iowa Department of Natural Resources Deferred revenue	\$	1,086,139 - 1,196,316	\$	621,244 335,731 831,230
Customer deposits Interest rate swap Accrued interest Accrued property taxes		95,065 116,348 3,199 123,919		95,065 15,117 4,872 122,968
Accided property taxes	\$	2,620,986	\$	2,026,227
Agency fund - Iowa Council of School Board Attorney's Fund	\$	40,696	<u>\$</u>	41,074
Agency fund - held in trust for participants in ISJIT	\$	426,627,597	\$	363,064,039
Accrued pension benefit liability	\$	1,016,142	<u>\$</u>	409,825
Contributions payable, net of discount	<u>\$</u>	4,835	\$	9,377
Mortgage payable	\$	1,178,930	\$	1,198,120
Total liabilities	\$	431,489,186	<u>\$</u>	366,748,662
NET ASSETS				
Unrestricted Temporarily restricted Total net assets	\$ <u>\$</u>	4,780,360 47,110 4,827,470	\$ <u>\$</u>	4,979,600 22,634 5,002,234
Total liabilities and net assets	\$	436,316,656	\$	371,750,896

#### CONSOLIDATED STATEMENT OF ACTIVITIES

Year Ended June 30, 2008 With Comparative Totals for 2007

	Unrestricted	Temporarily Restricted	2008 Consolidated Totals	2007 Comparative Totals
REVENUES				
Memberships	\$ 1,177,056	\$ -	\$ 1,177,056	\$ 1,125,278
Publications, forms and materials	211,623		211,623	184,338
Convention and conferences	603,807	_	603,807	545,939
Consulting services	128,149		128,149	22,033
Professional services	281,812	-	281,812	611,094
Contributions	12,212	105,457	117,669	155,395
Administrative services	3,013,825	· -	3,013,825	2,077,554
Advertising	13,570	_	13,570	17,670
Sponsorships	420,499	_	420,499	151,580
Risk management and insurance program	408,985	_	408,985	340,175
Grants	2,426,060	_	2,426,060	401,626
Rental income	147,353	-	147,353	112,191
Energy supply & distribution	25,158,484	-	25,158,484	23,023,922
Net assets released from restrictions				
satisfied by payments	80,981	(80,981)		. Manifestante de la constitutação de la const
Total revenues	\$ 34,084,416	\$ 24,476	\$ 34,108,892	\$ 28,768,795
EXPENSES				
Program services:				
Advocacy services	\$ 239,756	\$ -	\$ 239,756	\$ 209,135
Governance and leadership services	2,522,121	-	2,522,121	1,372,074
Convention and conferences	748,403	-	748,403	603,978
Lighthouse	245,405	-	245,405	272,119
CLIK	171,719	-	171,719	164,624
Investment services	1,022,192	-	1,022,192	635,846
Administrative services	82,641	-	82,641	249,001
Employee benefits services	644,068	-	644,068	55,298
Online payment services	674,964	-	674,964	457,001
Energy services	24,718,809	-	24,718,809	22,894,513
Background check services	223,022	-	223,022	154,753
Drug and alcohol testing services	206,706	-	206,706	218,021
Assessment services	2,172,765	-	2,172,765	261,448
Other programs	279,609		279,609	290,827
	\$ 33,952,180	\$ -	\$ 33,952,180	\$ 27,838,638
Supporting services:				
Management and general	\$ 2,189,663	\$ -	\$ 2,189,663	\$ 3,214,055
Fundraising	1,668		1,668	58,331
	\$ 2,191,331	\$ -	\$ 2,191,331	\$ 3,272,386
Total expenses	\$ 36,143,511	\$ -	\$ 36,143,511	\$ 31,111,024

(Continued)

#### CONSOLIDATED STATEMENT OF ACTIVITIES

Year Ended June 30, 2008 With Comparative Totals for 2007

	U	nrestricted		nporarily estricted	_	2008 Consolidated Totals		2007 Comparative Totals
OTHER REVENUE (EXPENSE)								
Interest income	\$	248,515	\$	_	\$	248,515	\$	223,371
Other income		105,289		-		105,289		20,895
Investment income		14,725,481		-		14,725,481		17,250,991
Dividends issued to participants in ISJIT		(13,494,038)		-		(13,494,038)		(16,181,453)
Change in value of interest rate swap		(101,261)		-		(101,261)		(7,241)
Income tax benefit		375,869		-		375,869		582,200
(Loss) on pledges		-		_		-		(95,460)
Gain on sale of fixed assets	-	_	Minorinographical	-		_	***************************************	442,083
Total other revenue (expense)	\$	1,859,855	\$		\$	1,859,855		2,235,386
Change in net assets	\$	(199,240)	\$	24,476	\$	(174,764)	\$	(106,843)
Net assets at beginning of year	dialongoscolumbra	4,979,600		22,634		5,002,234	<b>P</b> orterioria (na	5,109,077
Net assets at end of year	\$	4,780,360	\$	47,110	\$	4,827,470	\$	5,002,234

#### CONSOLIDATED STATEMENT OF CASH FLOWS

Year Ended June 30, 2008 With Comparative Totals for 2007

		2008 Consolidated Totals		2007 Comparative Totals
CASH FLOWS FROM OPERATING ACTIVITIES	Contracting			
Change in net assets	\$	(174,764)	\$	(106,843)
Adjustments to reconcile the change in net assets				
to net cash provided by operating activities:				
Depreciation and amortization		488,552		361,642
(Gain) on sale of fixed assets		-		(442,083)
Deferred taxes		(375,869)		(582,200)
Amortization of contributions payable discounting		458		731
Interest expense accreted, net		14,269		26,815
Swap liability		101,231		7,241
Change in assets and liabilities:				
(Increase) decrease in assets:				
Accounts receivable		(5,025)		835,840
Pledges receivable		4,542		5,044
Accrued interest receivable		(35,525)		(405,852)
Prepaid pension costs				59,394
Adjustments for loss on pledges		-		84,928
Other assets		(10,825)		1,585
(Decrease) increase in liabilities:		(,,		
Agency funds		(21)		3
Due to Iowa Association of School Boards				(175,141)
Accounts payable		648,293		43,230
Accrued property taxes		951		(44,318)
Accrued interest		60,588		(4,145)
Contributions payable		(5,000)		(5,000)
Accrued pension liability				
Customer deposits		606,317		197,181
Deferred revenue		265.006		6,521
	Φ.	365,086	_	143,027
Net cash provided by operating activities	<u>\$</u>	1,683,258	\$	7,600
CASH FLOWS FROM INVESTING ACTIVITIES				
Proceeds from sale of securities	\$	100,228	\$	12 202 050 072
Purchases of securities	J	(37,080,621)	æ	12,282,059,972
Proceeds from sale of fixed assets		(37,080,021)		(12,316,561,410)
Purchase of property and equipment		(257 520)		1,138,000
	•	(357,520)	-	(2,868,335)
Net cash (used in) investing activities	\$	(37,337,913)	\$	(36,231,773)
CASH FLOWS FROM FINANCING ACTIVITIES				
Issuance of common stock	\$	_	\$	271,010
Units sold	*	1,529,726,371	Ψ	1,313,964,558
Units issued		(1,479,656,851)		(1,295,308,958)
Dividends issued		(13,494,038)		16,181,453
Principal payments on notes payable		(369,190)		(345,577)
Net cash provided by financing activities	\$	36,206,292	\$	34,762,486
Net cash provided by inhalicing activities	3	30,200,292	3	34,702,480
Net increase (decrease) in cash and cash equivalents	\$	551,637	\$	(1,461,687)
Cash and cash equivalents at beginning of year	name or other section of the section	539,737		2,001,424
Cash and cash equivalents at end of year	\$	1,091,374	<u>\$</u>	539,737
SUPPLEMENTAL DISCLOSURES OF CASH FLOW				
INFORMATION				
Cash payments for interest	<u>\$</u>	94,388	\$	117,064

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### Note 1. Nature of Organization, Reporting Entity, and Significant Accounting Policies

#### Principles of consolidation:

The consolidated financial statements include the accounts of the Iowa Association of School Boards (the Association) and its wholly-owned subsidiary Local Government Services, Inc. (LGS) along with the accounts of the Iowa Schools Joint Investment Trust (ISJIT), Iowa Association of School Boards Foundation (ISBF), Iowa Joint Utility Management Program (IJUMP) and Iowa Schools Cash Anticipation Program (ISCAP). The accounts of ISJIT, ISBF, IJUMP, and ISCAP are included in the consolidated financial statements as the majority of the board of directors of these organizations are appointed by the board of directors of the Association, and the Association has an economic interest in these organizations. All material inter-company accounts and transactions are eliminated in consolidation.

#### Nature of organization:

The Association is a nonprofit organization operating to develop, strengthen, and correlate the work of the school boards of the public schools in their efforts to promote the educational interests of the state of Iowa and to provide such services as will enhance these purposes. Services offered to members by the Association include publications, research, consulting, conferences, conventions, cash management, and risk management.

LGS is a for-profit, wholly-owned subsidiary of the Association. LGS operates in a support capacity for the Association, which includes technology, infrastructure, and back-office operations. LGS also seeks to create aggregation opportunities for members of the Association and other educational and government institutions in Iowa and other states, and operates the Association's sponsored programs. LGS is run for the benefit of the members of the Association, and all net revenue returned to the Association is invested into member services. By creating new business services and making existing business services more efficient, LGS preserves resources for the Association's members for student achievement and allows administrators to focus on the core mission of public education. Business services include marketing and administrative support for both nonprofits and intergovernmental organizations, Payschools, and other Association sponsored programs.

ISJIT was formed under a joint and cooperative undertaking under the provision of Chapter 28E, Code of Iowa. ISJIT is exempt from federal and state income taxes under Internal Revenue Code Section 115. The organization was formed to allow Iowa schools to invest monies pursuant to a joint investment agreement.

ISBF is a separate organization formed under 501(c)(3) of the Internal Revenue Code and is subject to federal income taxes only on any unrelated business income under the Internal Revenue Code. ISBF was formed to serve the educational needs of Iowa public school boards. The organization's current primary programs are Communities for Literate Iowa Kids (CLIK), Lighthouse, and Conventions.

IJUMP is a separate organization formed under Iowa Nonprofit Corporation Act, Chapter 504A, of the Code of Iowa, 2001, and is a tax-exempt organization as described in Section 501(c)(4) of the Internal Revenue Code. IJUMP is subject to federal income taxes only on any unrelated business income under the Internal Revenue Code. IJUMP was formed to provide energy and energy-related services to school districts, other public agencies, and nonprofit organizations.

#### Note 1. Nature of Organization, Reporting Entity, and Significant Accounting Policies (Continued)

#### Nature of organization: (Continued)

ISCAP was formed under a joint and cooperative undertaking under the provision of Chapter 28E, Code of Iowa. ISCAP is exempt from federal and state income taxes under Internal Revenue Code Section 115. The organization was organized to provide a method of funding general fund deficits for school corporations participating in the ISCAP program. The Administrative Fund of the ISCAP program collects fees to cover expenses for the administration of the program.

#### Other related parties:

National School Foundation Association, Inc. (NSFA) is a separate organization formed under 501(c)(3) of the Internal Revenue Code and is subject to federal income taxes only on any unrelated business income under the Internal Revenue Code. NSFA was formed to provide help, guidance, and direction to schools with the intent on establishing their own foundations and equipping schools to use the abundant funding opportunities to provide services that can be made available through school foundations. NSFA is considered a related party to the Association through common board members and management. NSFA is not considered to be part of the reporting entity as the Association does not have a majority of the voting interest.

Iowa Schools Employee Benefit Association (ISEBA) was formed under a joint and cooperative undertaking under the provision of Chapter 28E, Code of Iowa to provide insurance to school employees. ISEBA currently offers medical, prescription drug, vision, and dental insurance coverage to members. ISEBA is considered a related party to the organization through common board members and management. ISEBA is not considered to be part of the reporting entity as the Association does not have a majority of the voting interest in ISEBA. The ISEBA Board consists of three Board members appointed by the Association, three Board members appointed by the Iowa State Education Association (ISEA), one superintendent, one teacher, one business manager or board secretary, each of which is appointed jointly by the Association and the ISEA.

#### Classification of net assets:

**Unrestricted** – assets that are neither permanently restricted nor temporarily restricted by donor-imposed stipulations. The Association's governing board may earmark portions of its unrestricted net assets as board-designated for various purposes.

**Temporarily restricted** – assets resulting from contributions and other inflows of assets whose use by the organization is limited to donor-imposed stipulations that either expire by passage of time or can be fulfilled by actions of the organization meeting the purpose of the restriction.

**Permanently restricted** – assets resulting from contributions which are permanently restricted by donors. Although such assets may not be expended, the investment income earned on them is generally to be expended for a specific purpose. The organization currently has no such assets.

#### Note 1. Nature of Organization, Reporting Entity, and Significant Accounting Policies (Continued)

A summary of the organization's significant accounting policies is as follows:

#### Use of accounting estimates and assumptions:

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### Cash and cash equivalents:

The organization considers all unrestricted deposits, savings, and money market accounts, and certificates of deposit purchased with a maturity of three months or less to be cash equivalents.

#### Accounts receivable:

Accounts receivable are carried at original invoice amount less an estimate made for doubtful receivables based on a review of all outstanding amounts on a monthly basis. Management determines the allowance for doubtful accounts by identifying troubled accounts and regularly evaluating individual customer receivables, considering a customer's financial condition and credit history. Accounts are considered past due 30 days past invoice date. Interest is not normally charged on past due accounts. Accounts receivable are written off when deemed uncollectible. Recoveries of accounts receivable previously written off are recorded when received.

#### Promises to give:

Contributions, which are defined as unconditional transfers of cash or other assets including unconditional promises to give those items in the future, are measured at fair value on the date received and recognized as revenue. The imposition of restrictions on how a contribution is to be used does not delay recognition. However, the recognition of conditional gifts is delayed until the conditions are met.

The organization distinguishes between contributions received with temporary restrictions and those without donor-imposed restrictions. Contributions with donor-imposed restrictions are reported as restricted support. Receipts of unconditional promises to give with payments due in future periods are reported as restricted support unless it is clear that the donor intended the gift to be used to support activities in the current period. Gifts of long-lived assets received without donor-imposed restrictions are considered unrestricted support.

#### Note 1. Nature of Organization, Reporting Entity, and Significant Accounting Policies (Continued)

A summary of the organization's significant accounting policies (Continued):

#### Repurchase agreements:

ISJIT's investment policy allows the organization to enter into collateralized perfected repurchase agreements secured by the U.S. government or U.S. government agency obligations. A repurchase agreement involves the sale of such securities to ISJIT with the concurrent agreement of the seller to repurchase them at a specified time and price to yield an agreed upon rate of interest. The securities collateralizing the agreement are held by the custodian and regularly verified and maintained daily in an amount equal to at least 102% of the agreements. At June 30, 2008, the securities purchased under overnight agreements to resell were collateralized by government and government agency securities in the name of ISJIT with market values of approximately \$45,856,000.

#### Fair value of financial instruments:

Based on the interest rates available to the organization, the carrying values of long-term debt is a reasonable estimation of fair value.

Investments in certificates of deposit, repurchase agreements, U.S. government agency obligations, and commercial paper, are recorded at amortized cost which approximates the fair value of the financial instruments based upon quoted market prices.

#### Property and equipment:

All acquisitions and betterments of property and equipment in excess of \$3,000 for each item for computer hardware and software and \$1,500 for each item of other classes of property and equipment are capitalized. Property and equipment are carried at cost. Depreciation and amortization on property and equipment is provided using the straight-line method over estimated lives ranging from 3 to 39 years. Maintenance and repairs that do not improve or extend the useful lives of the respective assets are expensed.

#### Agency funds:

The organization holds funds on behalf of the Iowa Council of School Board Attorneys Fund (ICSBA). ICSBA is available to attorneys representing members of the Association who elect to pay membership dues to ICSBA. The funds received are used to provide membership in the National School Board Association's Council of School Attorneys and services such as special topic workshops and materials published by the Association. The Association serves as the fiscal agent and coordinator of ICSBA; however, ICSBA has retained the right to designate the resources of this fund.

ISJIT maintains three portfolios in which member school corporations in the Association can participate by investing monies. Income earned on the pooled investments is allocated to the respective participants. Assets held in trust for participants represent the school's interest in the portfolios.

Note 1. Nature of Organization, Reporting Entity, and Significant Accounting Policies (Continued)
A summary of the organization's significant accounting policies (Continued):
Deferred revenue:
The organizations record membership and other fees received in advance as deferred revenue. These amounts are recognized as revenue during the period in which they are earned.
Contributions payable:
Contributions authorized but unpaid at the end of the year are reported as liabilities in accordance with SFAS No. 116, <i>Accounting for Contributions Received and Contributions Made</i> .
Compensated absences:
Employees of the organization are entitled to paid vacations, depending on the job classification, length of service, and other factors. The organization has determined that this liability would not be material to the financial statements taken as a whole. Therefore, the organization's policy is to recognize the costs of compensated absences when actually paid to employees.
Derivative instruments and hedging activities:
The organization accounts for derivatives and hedging activities in accordance with FASB Statement No. 133, <i>Accounting for Derivative Instruments and Hedging Activities</i> , as amended, which requires that all derivative instruments be recorded on the statements of financial position at fair value.

Note 1. Nature of Organization, Reporting Entity, and Significant Accounting Policies (Continued)

A summary of the organization's significant accounting policies (Continued):

Program services of the organization are as follows:

<u>Advocacy services</u> – Include expenses associated with government relations, personnel and labor relations, school finance and other advocacy programs.

<u>Governance and leadership services</u> – Include expenses associated with board and leadership development, executive search, board policy, and other governance and leadership programs.

<u>Convention and conferences</u> – Include expenses associated with the Association's annual convention and other statewide or locally held conferences organized by the organization.

<u>Lighthouse</u> – Includes expenses associated with the original Lighthouse Study, the second phase of continued research, and the Multi-State replication phase.

<u>Communities for Literate Iowa Kids Project (CLIK)</u> – Includes expenses associated with early literacy development programs.

<u>Investment services</u> – Include expenses associated with ISJIT and other investment programs.

<u>Administrative services</u> – Include expenses associated with ISCAP and other programs requiring administrative services.

<u>Employee benefit services</u> – Include expenses associated with ISEBA medical, vision, life, dental, and accidental death insurance coverage and other employee benefit programs.

<u>Online payment services</u> – Include expenses associated with PaySchools, Give2Schools and other online payment programs.

<u>Energy services</u> – Include expenses associated with IJUMP natural gas and other energy-related programs.

<u>Background check services</u> – Include expenses associated with the employee background check program.

<u>Drug and alcohol testing services</u> – Include expenses associated with the Iowa Drug & Alcohol Testing Program (IDATP).

<u>Assessment services</u> – Include expenses associated with Skills Iowa, iGrowth, and other assessment programs.

#### Note 1. Nature of Organization, Reporting Entity, and Significant Accounting Policies (Continued)

A summary of the organization's significant accounting policies (Continued):

#### **Income taxes:**

The organization is made up of nonprofit and governmental corporations as noted above and is exempt from federal and state taxes on related income. The organization is, however, subject to federal and state income taxes on any net unrelated business income under the provisions of Section 511 of the Code. LGS is subject to federal and state income taxes as provided below.

Income taxes are provided for the tax effects of transactions reported in the financial statements and consist of taxes currently due or refundable plus deferred taxes. Deferred taxes result from the recognition of deferred tax liabilities and assets for expected future income tax consequence events that have been recognized in the organization's financial statements which will either be taxable or deductible when the assets and liabilities are recovered or settled. Deferred tax assets and liabilities are determined based on temporary differences between the financial carrying amounts and the tax basis of assets and liabilities using enacted tax rates in effect in the years in which the temporary differences are expected to reverse.

#### Note 2. Subsequent Events

IJUMP was created as a pilot program to determine the feasibility of mid-sized commercial enterprises (i.e., school buildings) buying competitively-priced natural gas. The Iowa Utilities Board evaluated the program and ordered the tariff to be expanded beyond schools to all non-residential consumers. The board of directors of both IJUMP and the Association, subsequent to June 30, 2008, approved a plan to transfer the service to a reliable company capable of providing a high level of service at a competitive price. As part of an agreement with Seminole Energy Services (SES), IJUMP will transfer substantially all of its assets, including participation agreements, hardware, intellectual property, and other assets used in the program. All material related contractual liabilities have either been terminated or assigned to SES. Due to the transfer of assets and liabilities, it is reasonably possible that IJUMP will discontinue in the near term. However, the board of directors and management have not yet determined any action regarding the future of the IJUMP.

The Association amended the defined benefit pension plan and will terminate it effective August 1, 2008. Management expects the process of calculating additional plan liability and distribution of plan assets to formally conclude during the fiscal year ending June 30, 2010.

#### Note 3. Significant Estimates

#### LGS

A liability is recorded for the value of an interest rate swap. This is an estimate of the swap's fair value based on benchmark levels of recent swaps entered into on similar terms and it is reasonably possible that the estimate may change significantly in the near term.

#### **IJUMP**

Included in the IJUMP accounts receivable balance are unbilled amounts that management expects to collect from the customer's latest billed meter read date through the end of the fiscal year for services rendered. These receivables are considered an estimate as it relates to management's allocation of customer charges between days in the billing cycle that cross the fiscal year-end.

#### Note 4. Concentrations

The organization routinely has cash balances at financial institutions in excess of FDIC insured limits. The organization has not experienced any losses as a result of this.

IJUMP purchases virtually all of the gas from one supplier. A request for proposal process is conducted by management on a regular basis to receive bids. The organization has entered into a two-year commitment expiring on June 30, 2009. Subsequent to June 30, 2008, the gas supply contract was assigned to Seminole Energy Services (see Note 2).

#### Note 5. Contributions Receivable

ISBF has recorded the receipt of one unconditional promise to give. This unconditional promise totaled \$5,000 at June 30, 2008.

Total contributions receivable presented at fair value as of June 30, 2008 is as follows:

Contributions receivable:	
Receivable in less than one year	\$ 5,000
Receivable in one to five years	-
Unamortized discount at 6.5%	(165)
	\$ 4,835

#### Note 6. Property and Equipment

At June 30, 2008 the cost and accumulated depreciation of property and equipment were as follows:

Land	\$ 505,638
Buildings and improvements	2,943,795
Office equipment	119,395
Computer equipment	370,404
Computer software	1,206,670
	\$5,145,902
Less accumulated depreciation and mortization	1,021,335
	<b>\$4,124,567</b>

#### Note 7. Income Taxes

LGS accounts for income taxes in accordance with Statement of Financial Accounting Standards No. 109, whereby deferred taxes are provided on temporary differences arising from assets and liabilities whose basis are different for financial reporting and income tax purposes. Deferred taxes are attributable to the effects of the following items:

- Differences in calculating depreciation on fixed assets
- Tax loss carryforwards

Deferred taxes consist of the following:

Deferred tax assets	\$1,039,069
Valuation allowance	
	<u>\$1,039,069</u>

As of June 30, 2008, LGS had a net operating loss carryforward of \$1,490,162 that can be deducted against future taxable income. This tax carryforward amount will expire as follows:

<u>June, 30</u>	Amount
2026 2027 2028	\$ 203,323 1,286,839 939,673
	<u>\$2,429,835</u>

#### Note 8. Due to Iowa Department of Natural Resources

The Iowa Association of School Boards (IASB) received \$350,000 from the Iowa Department of Natural Resources on December 29, 1997 under a contract to establish and administer a revolving loan fund for public schools in Iowa to provide, but not be limited to, temporary financing for energy studies and associated costs related to direct energy purchase infrastructure improvements. The contract was non-interest bearing and was repaid during year ended June 30, 2008. For financial reporting purposes, the contract amount was discounted at 8.5%. The accreted interest expense was \$14,269 for the year end June 30, 2008.

#### Note 9. Agency Funds

Agency fund activity for the year ended June 30, 2008 was as follows:

	tegenglaris/scottentinente	ICSBA_	<u>ISJIT</u>
Balance at beginning of year	\$	41,074	\$ 363,064,039
Revenue: Dues Interest income Other Units sold Units redeemed Dividends issued Eliminations Program, administrative and support		12,810 930 1,550	1,531,448,796 (1,479,656,851) 13,494,038 (1,722,425)
services expenditures	BARRANGE	(15,668)	
Balance at end of year	<u>\$</u>	40,696	<u>\$ 426,627,597</u>

#### Note 10. Retirement Plans

#### Pension Plan:

The Association sponsors a defined benefit pension plan (the Plan) covering substantially all of its employees. Benefits under the Plan were based on an employee's years of service and compensation during the years immediately preceding retirement. The Plan's assets include equity, debt, and real estate pooled separate accounts. The Association's policy is to fund pension cost accrued.

#### Note 10. Retirement Plans (Continued)

#### Pension Plan: (Continued)

The following table summarized the benefit obligations, the fair value of Plan assets, and the funded status for the year ended June 30, 2008:

Fair value of plan assets at beginning of period Actual return of plan assets Employer contributions Effect of Settlement Benefits paid	\$ 3,221,003 (11,731) 111,261 (615,264) (74,291)
Fair value of plan assets at end of period	\$ 2,630,978
Benefit obligation at beginning of period Effect of settlement Interest cost Actuarial loss Benefits paid	\$ 3,630,828 (615,264) 165,046 540,801 (74,291)
Projected/accumulated benefit obligation at end of period	\$ 3,647,120
Plan assets in deficit of projected/accumulated benefit obligation	<u>\$(1,016,142)</u>

Plan assets allocations are comprised of the following investment classifications at June 30, 2008:

Equity securities	17%
Debt securities	80
Real estate	3
	100%

The Association's investment objective with respect to the pension plan is to produce sufficient current income and capital growth through a portfolio of equity and fixed income investments that together with appropriate employer contributions, is sufficient to provide for the pension benefit obligations. Pension assets are managed by outside investment managers in accordance with the investment policies and guidelines established by the pension trustees, and are diversified by investment style, asset category, sector, industry, issuer, and maturity.

The expected long-term return on plan assets was based upon historical and future expected returns of multiple asset classes that were analyzed to develop a risk-free real rate of return and risk premiums for each asset class. The overall rate for each asset class was developed by combining a long-term inflation component, the risk free real rate of return, and the associated risk premium. A weighted average rate was developed based on those overall rates and the target asset allocation.

#### Note 10. Retirement Plans (Continued)

#### Pension Plan: (Continued)

The following are actuarial assumptions used by the Plan to develop the projected benefit obligations for the period ended June 30, 2008:

Discount rate	4.50%
Expected long-term rate of return on plan assets	6.75%

The benefits expected to be paid in each year from 2009 to 2013 are \$890,000, \$220,000, \$130,000, \$360,000, and \$73,000, respectively. The aggregate benefits expected to be paid in the five years from 2014 to 2018 are \$1,160,000. The expected benefits to be paid are based on the same assumptions used to measure the Association's benefit obligation at June 30, 2008 and include estimated employee service.

The Association expects to contribute \$350,000 to its retirement plan in 2009.

Effective, August 31, 2006 all accrued benefits under the Plan have been frozen at their current amount. No future accrual service will be credited, and no future changes in compensation will be taken into account in the determination of a member's accrued benefit.

The value of the liabilities are calculated using a measurement date of April 1, 2008, however, management believes the assumptions used at this date versus June 30, 2008 would not have a material impact on the liability recorded in the statement of financial position. Plan assets are valued at their fair value at June 30, 2008.

The Association amended the Plan to terminate it effective August 1, 2008 (see Note 2).

#### 401(k) Plan:

The organization also has a 401(k) plan which covers substantially all employees. Under the terms of the plan, employer-matching contributions are equal to 100% of the employee contributions, up to 2% of eligible wages after six months of employment. The organization also made a discretionary contribution of 5% for the fiscal year ending June 30, 2008. The contributions to the plan for the year ended June 30, 2008 were as follows:

IASB	\$157,638
LGS	101,033
ISBF	3,213
Total	<u>\$261,884</u>

#### Note 11. Contributions Payable

Total contributions payable presented at fair value as of June 30, 2008 are as follows:

Contributions payable: To be paid in less than one year To be paid in one to five years	\$ 5,000
Unamortized discount (using rate of 6.25%)	(165)
	\$ 4.835

#### Note 12. Mortgage Payable

LGS has a single advance variable rate term note in the amount of \$1,220,000 dated April 13, 2006, in which the proceeds were used to purchase a building. Interest on the note is equal to 2.00% plus the one-month LIBOR rate. Interest is calculated and paid on a monthly basis. The principal payments are being amortized over a 25-year period with the loan maturing in ten years. A final payment of approximately \$953,300 will be made on April 30, 2016 for the unpaid principal amount. Monthly principal payments will be made based upon the following schedule:

First 12 months (beginning 5/10/06)	\$ 1,560
The next 12 months (beginning 5/10/07)	1,580
The next 12 months (beginning 5/10/08)	1,810
The next 12 months (beginning 5/10/09)	1,950
The next 12 months (beginning 5/10/10)	2,100
The next 12 months (beginning 5/10/11)	2,265
The next 12 months (beginning 5/10/12)	2,440
The next 12 months (beginning 5/10/13)	2,630
The next 12 months (beginning 5/10/14)	2,835
The next 12 months (beginning 5/10/15)	3,055

At June 30, 2008 the balance of the single advance term note was \$1,178,930 with an interest rate of 4.46%. The single advance term note is collateralized by the building and rent. Net book value of the land and building as of June 30, 2008 was \$3,310,917.

Current maturities of long-term debt consisted of the following as of June 30, 2008:

<u>Years</u>	Amount
2008	\$ 22,000
2009	23,700
2010	25,530
2011	27,530
2012	29,660
Thereafter	1,050,510
	<u>\$1,178,930</u>

#### Note 13. On-Balance Sheet Derivative Instruments and Hedging Activities

#### **Derivative Financial Instruments:**

LGS has a stand-alone derivative financial instrument in the form of an interest rate swap agreement, which derives its value from underlying interest rates. These transactions involve both credit and market risk. The notional amount is an amount on which calculations, payments, and the value of the derivative is based. Notional amounts do not represent direct credit exposures. Direct credit exposure is limited to the net difference between the calculated amount to be received and paid, if any. Such difference, which represents the fair value of the derivative instruments, is reflected on the Association's balance sheet as a derivative liability.

The organization is exposed to credit related losses in the event of nonperformance by the counter-party to these agreements; however, risk is mitigated by the fact that the counter-party is a creditor to the organization. The organization controls the credit risk of its financial contracts through credit approvals, limits and monitoring procedures, and does not expect the counter-party to fail its obligations. The organization deals only with one primary dealer.

Derivative instruments are generally negotiated over-the-counter contracts generally entered into between two counter-parties that negotiate specific terms, including the underlying instrument, amount, exercise prices, and maturity.

#### **Derivative Financial Instruments – Description:**

The organization has entered into an interest rate swap agreement with one counter-party to hedge the interest payments of the mortgage payable. The swap is pay variable, receive fixed. The objective of the interest rate swap agreement is to fix the interest rates on the mortgage payable at a lower rate than issuing fixed rate debt.

#### Risk Management Policies - Hedging Instruments:

The organization has entered the interest rate swap agreement to effectively manage the risk of rising interest rates on the mortgage payable. On an ongoing basis, management monitors the monthly interest rate resets of the variable rate mortgage payable; receive, at least monthly, valuation statements of the swap agreements; record the fair value adjustments of the swap in the accounting records; and internally assess the effectiveness of the swap agreements each month and if any material changes become evident, inform the Board of Directors of those facts and circumstances.

#### Note 13. On-Balance Sheet Derivative Instruments and Hedging Activities (Continued)

#### Interest Rate Risk Management – Fair Value of Hedging Instruments:

The organization has variable rate debt. Management believes that it is prudent to limit the variability in the fair value portion of its variable-rate debt by entering into this interest rate swap. It is the organization's objective to fix interest rates on the variable rate debt in a way that was more cost effective than natural fixed rate debt to protect against the risk of rising interest rates in the long term.

To meet this objective, the organization utilizes interest rate swaps as an asset/liability management strategy to hedge the change in value of the debt due to changes in expected interest rate assumptions. These interest rate swap agreements are contracts to make a series of variable rate payments in exchange for receiving a series of fixed rate payments. The organization believes that the hedge remains effective at June 30, 2008.

At June 30, 2008, the information pertaining to outstanding interest rate swap agreements used to hedge variable-rate debt is as follows:

#### Swap #21257A

Notional amount	\$1,514,100
Weighted average pay rate	2.45%
Weighted average receive rate	5.62%
Weighted average maturity in years	7.9
Unrealized (loss) relating to swap	<u>\$ (116,348)</u>

The above agreement provides for the organization to make payments at a variable rate of 2.45% in exchange for receiving payments at a fixed rate of 5.62%. At June 30, 2008, the unrealized gain (loss) related to use of interest rate swaps was recorded as a derivative liability in accordance with SFAS No. 133.

#### IJUMP:

IJUMP entered into commodity derivatives to manage its exposure to natural gas price fluctuations caused by commodity-price volatility. As of June 30, 2008, the derivative instruments that had been settled resulted in a net realized (loss) of \$1,003,275 in the statement of activities. At June 30, 2008, IJUMP did not have any outstanding commitments to purchase commodity derivatives.

#### Note 14. Net Assets

Net assets consisted of the following as of June 30, 2008:

Unrestricted net assets: Undesignated Board designated: Loss Reserve-ISCAP Insurance Division Legal Service Fund	\$ 539,217 1,362,115 2,817,685 61,343
Total	<u>\$4,780,360</u>
Temporarily restricted net assets: Restricted due to purpose: To recognize the dedication and leadership of Iowa's school boards through education programs that enhance student learning CLIK	\$ 5,134 41,976
Total	<u>\$ 47,110</u>

#### **Note 15. Related Entity Transactions**

#### ISEBA:

On June 1, 2007, an agreement between LGS and ISEBA was entered into to manage the program for 1.75% of the billed medical premiums on the first \$100 million of billed medical premiums and 1% of billed medical premiums greater than \$100 million. During the year ended June 30, 2008, LGS received \$986,485 under this new agreement to manage the ISEBA program. In addition, ISEBA prepaid July 2008 services in the amount of \$74,639 during the year ended June 30, 2008. This amount is has been treated as deferred income in the financial statements.

#### NSFA:

LGS occasionally pays expenses of NSFA and requests reimbursement for these expenses. At June 30, 2008, NSFA owed LGS \$426 for these expenses. In addition, LGS has an agreement with NSFA to pay for certain administrative services performed at a fee of 9% of expenses. The fee charged for June 30, 2008 was \$25,050. Effective June 30, 2008, LGS terminated the agreement with NSFA.

The Association has an agreement with NSFA to provide a cash flow loan to cover operating expenses of NSFA. The Association charged interest on the advances at their daily effective interest rate which they would receive at their current bank plus 1 percent. During the year ended June 30, 2008, the Association forgave the loan balance in the amount of \$471,109. Effective June 30, 2008, the Association terminated the agreement with NSFA.

#### Note 16. Contingencies

The organization created the insurance division under the organization to sponsor insurance plans for its members. Premium payments on the plans are made to the respective insurance carriers by the members participating in the program. The Association is reimbursed for various administrative and program services from this fund. Section 10.2 of Charter of the Insurance Division states that upon termination of the Insurance Division by the Association's board any remaining surplus in the fund would be distributed on a pro-rata basis determined by the extent of participation by each member participating in the Insurance Division insurance plans. The fund was created to establish a premium stabilization reserve and investment account for future premium increases on the insurance plans. The amount in the premium stabilization reserve is not recorded as a liability in the Association's financial statements as the Association's Board has reserved the right to amend the Insurance Division charter which would also include the termination clause in the charter. In addition, the liability would be contingent upon the termination of the Insurance Division in its current form, however, the Association does not expect to terminate the Insurance Division in the near term. The balance in this premium stabilization reserve at June 30, 2008 was \$2,817,685. The stabilization reserve amount has been classified as a designated, unrestricted net asset by the Association Board of Directors.

The organization also established a Legal Service Fund (LSF) which is available to members of the organization who elect to pay membership dues to the LSF. The funds are used to provide financial assistance and legal service to members involved in cases determined by the LSF to be of significant statewide importance. Article XI of the LSF Rules and Regulations, states that upon termination of the LSF, any remaining funds shall be distributed on a pro-rata basis to the LSF members. The amount in the LSF is not recorded as a liability in the Association's financial statements as the Association's Board has reserved the right to amend the LSF Rules and Regulations which would also include the termination clause. In addition, the liability would be contingent upon the termination of the LSF in its current form, however, the Association does not expect to terminate the LSF in the near term. The balance in the LSF at June 30, 2008 was \$61,343. The LSF amount has been classified under unrestricted net assets as designated by the Association Board of Directors for the Legal Service Fund.

ISCAP has created a loss reserve to reduce future costs of issuance by strategies including reduced insurance costs. The balance designated by management for the loss reserve for the years ended June 30, 2008 was \$1,362,115.

The Association has an unused letter of credit dated June 30, 2004 with a bank in the amount of \$287,849. This letter of credit was established to protect the defined benefit plan from deficiencies that might arise as a result of payment of a single lump sum retirement benefit to a past employee. As of June 30, 2008, and through the date of this report, the letter remained unused.

#### Note 17. Commitments

IJUMP entered into a contract on December 1, 2006 with Integrys Energy Services to provide nomination services to IJUMP. The agreement expires June 30, 2010 and is automatically renewable for twelve months unless terminated at the end of the primary term by either party by giving written notice no later than April 1 of the anniversary year. Fees charged during the years ended June 30, 2008 were \$24,000. IJUMP notified Integrys Energy Services of its intent to terminate this agreement effective November 1, 2008 related to the event disclosed in Note 2.

#### CONSOLIDATING STATEMENT OF FINANCIAL POSITION

June 30, 2008 With Comparative Totals for 2007

ASSETS	Sc	Iowa ssociation of hool Boards Subsidiary	of S	a Association chool Boards Coundation	Ut	Iowa Joint tility Management Program, Inc.		Iowa Schools oint Investment Trust		Iowa Schools Cash Anticipation Program		liminations	(	2008 Consolidating Totals	-	2007 Comparative Totals
Cash and cash equivalents Certificates of deposit Assets held on behalf of others:	\$	667,373	\$	189,965	\$	155,977	\$	78,059 -	\$	1,722,425	\$	(1,722,425)	\$	1,091,374	\$	539,737 100,228
Cash - Iowa Council of School Board Attorney's Fund Certificates of deposit Repurchase agreements		40,679		-		-		12,300,000 44,956,000		-		-		40,679 12,300,000		41,036 7,100,000
U.S. government agency obligations Commercial paper		-		-		- -		367,303,185 2,995,803		-		-		44,956,000 367,303,185 2,995,803		249,689,000 103,585,749 3,286,592
Accounts receivable, net of allowance of \$-0-Contributions receivable		1,480,720		7,998 4,835		1,228,835		11,427		-		(1,189,643)		1,539,337 4,835		1,648,557 9,377
Accrued interest receivable Office property and equipment, net Other assets Deferred tax benefit		284,882 4,641,781 22,032 1,039,069		365		6,500		892,875 - -		- -		(284,847) (517,214)		892,910 4,124,567 28,897 1,039,069		813,757 4,255,598 18,065 663,200
Total assets	\$	8,176,536	\$	203,163	\$	1,391,312	\$	428,537,349	- \$	1,722,425	\$	(3,714,129)	<b>-</b>	436,316,656	\$	371,750,896
LIABILITIES					-				,							
Accounts payable Due to Iowa Association of School Boards Due to Iowa Departments of Natural Resources	\$	228,249	\$	91 98,826	\$	826,919 1,236,562	\$	132,787	\$	- 24,921	\$	(101,907) (1,360,309)	\$	1,086,139	\$	621,244
Due to Local Government Services, Inc. Deferred revenue		845,927		12,274 15,000		- -		- -		335,389		(12,274)		- 1,196,316		335,731 - 831,230
Customer deposits Interest rate swap		116,348		-		95,065		-		- -		-		95,065 116,348		95,065 15,117
Accrued interest Accrued property taxes	<u> </u>	3,199 123,919 1,317,642	<u> </u>	126,191	<u> </u>	2,158,546	<u>\$</u>	132,787	<u> </u>	360,310	<u> </u>	(1,474,490)	•	3,199 123,919 2,620,986	\$	4,872 122,968 2,026,227
Agency fund - Iowa Council of School Board Attorney's Fund	\$	40,696	\$	-	\$	2,130,340	\$	- 132,767	<u> </u>	- 300,310	\$	(1,4/4,490)	\$	40,696	\$	41,074
Agency fund - held in trust for participants in ISJIT	\$	-	\$	-	\$		\$	428,350,022	\$		\$	(1,722,425)	\$	426,627,597	\$	363,064,039
Accrued pension benefit liability	<u>\$</u>	1,016,142	\$		\$		\$	_	<u>\$</u>		\$	-	<u>\$</u>	1,016,142	<u>\$</u>	409,825
Contributions payable, net of discount	\$	4,835		-	\$		\$		\$		\$	-	<u>\$</u>	4,835	\$	9,377
Mortgage payable  Total liabilities	\$	1,178,930 3,558,245		126 101	\$	2.159.54(	\$	430,403,000	<u>\$</u>		\$	(2.10(.015)	\$	1,178,930	\$	1,198,120
NET ASSETS AND ACCUMULATED (DEFICIT)	\$	3,558,245	\$	126,191	\$	2,158,546	\$	428,482,809	<u>\$</u>	360,310	\$	(3,196,915)	<u>\$</u>	431,489,186	<u>\$</u>	366,748,662
Unrestricted	\$	4,613,157	\$	34,996	\$	-	\$	54,540	\$	1,362,115	\$	(517,214)	\$	5,547,594	\$	6,269,370
Accumulated (deficit) Temporarily restricted Total not assets and accumulated (deficit)	•	5,134 4,618,291	<u>-</u>	41,976	•	(767,234)	<u> </u>		_	-	_	-	_	(767,234) 47,110		(1,289,770) 22,634
Total net assets and accumulated (deficit)  Total liabilities, net assets, and accumulated (deficit)	<u>s</u>	8,176,536		76,972	-	(767,234)	\$	54,540	<u>\$</u>		\$	(517,214)	\$	4,827,470	\$	5,002,234
rotal natimites, het assets, and accumulated (deficit)	3	0,1/0,530	J	203,163	3	1,391,312	<u>\$</u>	428,537,349	3	1,722,425	\$	(3,/14,129)	\$	436,316,656	\$	371,750,896

CONSOLIDATING STATEMENT OF ACTIVITIES

Year Ended June 30, 2008

With Comparative Totals for 2007

				Unrestrict	ted				Temporarily Restricted				
		owa Association	Iowa Association of		Iowa Schools	Iowa Schools		Iowa Association of			-	2008	2007
		f School Boards & Subsidiary	School Boards Foundation	Utility Management Program, Inc.	Joint Investment Trust	Cash Anticipation	Takala	School Boards	School Boards			Consolidating	Comparative
	**CONTRACTOR	C Subsidiar y	Toundation	1 rogram, mc.	Irust	Program	Totals	& Subsidiary	Foundation	Totals	Eliminations	Totals	Totals
REVENUES													
Memberships	\$	1,177,056	\$ -	\$ -	\$ -	\$ -	\$ 1,177,05	6 S	- \$ -	\$ -	s -	\$ 1,177,056	\$ 1,125,278
Publications, forms and materials		208,593	3,030	-	•	-	211,62			-		211,623	184,338
Convention and conferences		561,694	42,113	-	-	_	603,80			_	•	603,807	545,939
Consulting services		128,149	-	-	-	-	128,14			_	_	128,149	22,033
Professional services		335,033	95,275	-	-	-	430,30			_	(148,496)	281,812	611,094
Contributions		-	12,212	-	-	_	12,21		105,457	105,457	(140,470)	117,669	155,395
Administrative services		3,077,437	-	_	_	348,877	3,426,31		-	103,437	(412,489)	3,013,825	
Advertising		13,570	-	-	-	,	13,57			_	(412,407)	13,570	2,077,554
Sponsorships		965,723	37,500	-	-		1,003,22			-	(582,724)		17,670
Risk management and insurance program		408,985		_		_	408,98		- -	-	(302,724)	420,499	151,580
Grants		2,401,060	25,000	-	-		2,426,06			-	•	408,985	340,175
Rental income		147,353		_	_		147,35		-	-	-	2,426,060	401,626
Energy supply and distribution		´ -	-	25,158,484	_		25,158,48		•	-	-	147,353	112,191
Net assets released from restrictions				==,1==,1=.			23,136,46	•	-	-	-	25,158,484	23,023,922
satisfied by payments		1,000	79,981	_		_	80,98	1 (1,000	(70.001)	(90.001)			
	**************************************			*				1 (1,000	(79,981)	(80,981)		•	-
Total revenues	\$	9,425,653	\$ 295,111	\$ 25,158,484	<u>\$</u> -	\$ 348,877	\$ 35,228,12	5 \$ (1,000	\$ 25,476	\$ 24,476	\$ (1,143,709)	\$ 34,108,892	\$ 28,768,795
EXPENSES													
Program services:													
Advocacy services	\$	239,756	\$ -	\$ -	\$ -	<b>s</b> -	e 220.55	<i>(</i> • •			_		
Governance and leadership services	Ψ	2,522,121	_	3			\$ 239,75		· \$ -	\$ -	\$ -	\$ 239,756	
Convention and conferences		690,527	57,876	-	-	•	2,522,12		· -	-	-	2,522,121	1,372,074
Lighthouse		215,648		-	-	-	748,40		-	-	-	748,403	603,978
CLIK			71,130	-	-	-	286,77		-	-	(41,373)	245,405	272,119
Investment services		144,334	74,767	-		-	219,10			-	(47,382)	171,719	164,624
Administrative services		41 ( 404	-	-	1,294,063	-	1,294,06		· -	-	(271,871)	1,022,192	635,846
		216,282	-	-	-	63,277	279,55		· _	-	(196,918)	82,641	249,001
Employee benefits services		644,068	-	-	-	-	644,06	8 -		-	•	644,068	55,298
Online payment services		674,964	-	-	-	-	674,96	4 .		-	-	674,964	457,001
Energy services		71,780	-	24,704,418	-	-	24,776,19	8 .		_	(57,389)	24,718,809	22,894,513
Background check services		223,022	-	-	-	-	223,02		· _	-	(= 1,= 11)	223,022	154,753
Drug and alcohol testing services		206,706	-	-	-	-	206,70	6 -		_		206,706	218,021
Assessment services		2,172,765	-	-	-	-	2,172,76			_	_	2,172,765	261,448
Other programs		211,529	79,784	-	-	_	291,31			_	(11,704)	279,609	290,827
	\$	8,233,502	\$ 283,557	\$ 24,704,418	\$ 1,294,063	\$ 63,277	\$ 34,578,81		\$ -	\$ -	\$ (626,637)	\$ 33,952,180	\$ 27,838,638
Supporting services:											-		eterito menore como monte de como de c
Management and general	\$	2,308,285	\$ 90,791	\$ 384,394	•	£ 22.200	6 301675	0 0					
Fundraising	Ψ	2,500,205	1,668	3 304,394	-	\$ 33,288			- \$	\$ -	\$ (627,095)	, ,	\$ 3,214,055
T diffdibing	8	2,308,285	\$ 92,459	\$ 384,394	-	<u> </u>	1,66			-		1,668	58,331
	3	2,300,203	3 92,439	3 384,394	\$ -	\$ 33,288	\$ 2,818,42	<u> </u>	· § -	\$ -	\$ (627,095)	\$ 2,191,331	\$ 3,272,386
Total expenses	\$	10,541,787	\$ 376,016	\$ 25,088,812	\$ 1,294,063	\$ 96,565	\$ 37,397,24	3 \$	- \$	\$ -	\$ (1,253,732)	\$ 36,143,511	\$ 31,111,024
OTHER REVENUE (EXPENSE)													
Interest income	\$	256,164	6 1410	10.246	•		_						
Other income	<b>3</b>	250,104	\$ 1,419	\$ 10,346		\$ 50,823			- \$	\$ -	\$ (70,237)	\$ 248,515	\$ 223,371
Investment income		-	-	-	105,289	-	105,28		-	-	-	105,289	20,895
Dividends issued to participants in ISJIT		-	-	-	14,725,481	-	14,725,48		-	-	-	14,725,481	17,250,991
		-	-	-	(13,494,038)	-	(13,494,03		-	-	-	(13,494,038)	(16,181,453)
Change in value of interest rate swap		(101,261)	-	-	-	-	(101,26	1) -	-	-	_	(101,261)	(7,241)
Income tax benefit		375,869	-	-	-		375,86	9 -	-	-	_	375,869	582,200
Loss on pledges		-	-	-	-	-		<b>-</b> .	-		_		(95,460)
Gain on sale of fixed assets			557,000		-	-	557,00	0	-		(557,000)	-	442,083
Total other revenue (expense)	\$	530,772	\$ 558,419	\$ 10,346	\$ 1,336,732	\$ 50,823	\$ 2,487,09	2 \$ -	\$ -	\$ -	\$ (627,237)	\$ 1,859,855	\$ 2,235,386
Change in net assets	\$	(585,362)	\$ 477,514	\$ 80,018	\$ 42,669	\$ 303,135	\$ 317,97	4 \$ (1,000	) \$ 25,476	\$ 24,476			
Net assets/(deficit) at beginning of year	**************************************	5,198,519	(442,518)	(847,252)	11,871	1,058,980	4,979,60	,		22,634	- (517,211)	5,002,234	5,109,077
Net assets/(deficit) at end of year	¢.	4,613,157	\$ 34,996										
to about (deficit) at old of year	<u></u>	4,013,13/	34,996	\$ (767,234)	\$ 54,540	\$ 1,362,115	\$ 5,297,57	<u>\$</u> 5,134	\$ 41,976	\$ 47,110	\$ (517,214)	\$ 4,827,470	\$ 5,002,234

CONSOLIDATING STATEMENT OF CASH FLOWS

Year Ended June 30, 2008

With Comparative Totals for 2007

	Sch	Iowa ociation of ool Boards Subsidiary	Iowa Association of School Boards Foundation		Iowa Joint Utility Management Program, Inc.	Iowa Schools Joint Investment Trust	Iowa Schools Cash Anticipation Program		Eliminations		2008 Consolidating Totals		2007 Comparative Totals
CASH FLOWS FROM OPERATING ACTIVITIES													
Change in net assets	\$	(586,362)	\$ 502,990	) \$	80,018	\$ 42,669	\$ 303,135	\$	(517,214)	\$	(174,764)	\$	(106,843)
Adjustments to reconcile the change in net assets													
to net cash provided by (used in) operating activities:													
Depreciation and amortization		528,338		-	-	-	-		(39,786)		488,552		361,642
Gain on sale of fixed assets		-		-	-	-	-		-		-		(442,083)
Deferred taxes		(375,869)		-	-	-	-		-		(375,869)		(582,200)
Amortization of contributions payable discounting		458		-	-	-	-		-		458		731
Interest expense accreted, net		-		-	14,269	-	-		-		14,269		26,815
Swap liability		101,231		-	-	-	-		-		101,231		7,241
Change in assets and liabilities:													
(Increase) decrease in assets:													
Accounts receivable		535,472	12,678		(367,934)	8,322	-		(193,563)		(5,025)		835,840
Pledges receivable		-	4,542	2	-	-	-		-		4,542		5,044
Accrued interest receivable		(57,339)		-	-	79,203	-		(57,389)		(35,525)		(405,852)
Prepaid pension costs		-		-	-	-	-		-		-		59,394
Adjustments for loss on pledges		-		-	-	-	-		-		-		84,928
Other assets		(10,460)	(365	5)	-	-	-		-		(10,825)		1,585
Decrease (increase) in liabilities:													
Agency funds		(21)		-	-	-	-		-		(21)		3
Due to Iowa Association of School Boards		<del>.</del>		-	-	-	-		-		-		(175,141)
Accounts payable		129,882	(16,363	3)	457,899	34,428	15,199		27,248		648,293		43,230
Accrued property taxes		951		-	-	-	-		-		951		(44,318)
Accrued interest		3,199		-	-	-	-		57,389		60,588		(4,145)
Contributions payable		(5,000)		-	-	-	-		-		(5,000)		(5,000)
Accrued pension liability		606,317		-	-	-	-		-		606,317		197,181
Customer deposits		-		-	-	-	-		-		-		6,521
Deferred revenue		281,223	13,300				70,563		-		365,086		143,027
Net cash provided by (used in) operating activities	\$	1,152,020	\$ 516,782	2 \$	184,252	\$ 164,622	\$ 388,897	\$	(723,315)	\$	1,683,258	\$	7,600
CASH FLOWS FROM INVESTING ACTIVITIES													
Proceeds from sale of securities	\$	100,228	\$	- \$	_	s -	<b>s</b> -	\$		\$	100,228	\$	12,282,059,972
Purchases of securities	•	-		-	_	(37,080,621)	9 -	.9	_	J	(37,080,621)		(12,316,561,410)
Proceeds from sale of fixed assets		_		_		(37,000,021)	-		-		(37,000,021)		1,138,000
Purchase of property and equipment		(914,520)		_		_	-		557,000		(357,520)		
a monaco da proposto, anta del aparente		(>11,520)					-		337,000		(337,320)		(2,868,335)
Net cash (used in) investing activities	\$	(814,292)	\$			\$ (37,080,621)	\$ -	\$	557,000	\$	(37,337,913)	\$	(36,231,773)
CASH FLOWS FROM FINANCING ACTIVITIES													
Issuance of common stock	\$	_	\$	- \$		\$ -	\$ -	e.		ø		er.	271.010
Proceeds from borrowings from IASB	J	-	224,438	-	12,897,389	-	•	\$	(12 121 027)	\$		\$	271,010
Payments on borrowings from IASB		_	(553,142		(12,735,000)	-	-		(13,121,827)		-		-
Units sold		-	(333,142	د)	(12,733,000)	1 520 120 077	-		13,288,142		1 530 537 351		1 212 0 6 4 550
Units issued		-		-	-	1,530,130,977 (1,479,656,851)	-		(404,606)		1,529,726,371		1,313,964,558
Dividends issued		_		•	-		-		-		(1,479,656,851)		(1,295,308,958)
Principal payments on notes payable		(19,190)		-	(250,000)	(13,494,038)	-		-		(13,494,038)		16,181,453
Timelpai payments on notes payable	***************************************	(19,190)			(350,000)	-					(369,190)		(345,577)
Net cash provided by (used in) financing activities	\$	(19,190)	\$ (328,704	4) \$	(187,611)	\$ 36,980,088	\$ -	\$	(238,291)	\$	36,206,292	\$	34,762,486
								-					
Net (decrease) increase in cash and cash equivalents	\$	318,538	\$ 188,078	8 \$	(3,359)	\$ 64,089	\$ 388,897	\$	(404,606)	\$	551,637	\$	(1,461,687)
Cash and cash equivalents at beginning of year	***************************************	348,835	1,88	7	159,336	13,970	1,333,528		(1,317,819)		539,737		2,001,424
Cash and cash equivalents at end of year	\$	667,373	\$ 189,965	5_\$	155,977	\$ 78,059	<b>\$</b> 1,722,425	\$	(1,722,425)	\$	1,091,374	\$	539,737
											<u> </u>		,,_,
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION													
Cash payments for interest	\$	94,388	\$ 12,849	9 \$	14,604	<u>\$</u>	<u>\$</u> -	\$	(27,453)	\$	94,388	\$	117,064
												-	

### CONSOLIDATING STATEMENT OF FINANCIAL POSITION FOR IOWA ASSOCIATION OF SCHOOL BOARDS & SUBSIDIARY

June 30, 2008

With Comparative Totals for 2007

ASSETS	Iowa sociation of hool Boards		Local overnment ervices, Inc.	<u>_</u> E	Climinations	Co	2008 onsolidating Totals	C	2007 omparative Totals
Cash and cash equivalents Certificates of deposit	\$ 312,621	\$	354,752	\$	-	\$	667,373	\$	348,835 100,228
Cash and cash equivalents held on behalf of the Iowa Council of School Board Attorney's Fund Accounts receivable, net of allowance of \$-0- Accrued interest receivable	40,679 5,866,020 339,673		120,210		(4,505,510) (54,791)		40,679 1,480,720 284,882		41,036 2,101,405 227,543
Note receivable Office property and equipment, net Other assets Deferred tax benefit	769,172 543,613 15,817		4,098,168 6,215 1,039,069		(769,172) - -		4,641,781 22,032 1,039,069		4,255,598 11,565 663,200
Total assets	\$ 7,887,595	\$	5,618,414	\$	(5,329,473)	<u>\$</u>	8,176,536	\$	7,749,410
LIABILITIES									
Accounts payable Due to Iowa Association of School Boards Deferred revenue Interest rate swap	\$ 59,804 - 768,619 -	\$	244,509 4,429,446 77,308 116,348	\$	(76,064) (4,429,446) -	\$	228,249 - 845,927 116,348	\$	178,700 - 564,704 15,117
Accrued interest Accrued property taxes	\$ 828,423	<u> </u>	57,990 123,919 5,049,520	\$	(54,791)	<u> </u>	3,199 123,919 1,317,642	<u> </u>	4,872 122,968 886,361
Agency fund - Iowa Council of School Board Attorney's Fund	\$ 40,696	\$	-	\$	-	\$	40,696	\$	41,074
Accrued pension benefit liability	\$ 1,016,142	\$		\$	-	\$	1,016,142	\$	409,825
Contributions payable, net of discount	\$ 4,835	\$	-	\$	-	\$	4,835	<u>\$</u>	9,377
Mortgage payable: Mortgage payable - U.S. Bank Mortgage payable - IASB	\$ -	\$	1,178,930 769,172	\$	- (769,172)	\$	1,178,930	\$	1,198,120
	\$	\$	1,948,102	\$	(769,172)	\$	1,178,930	\$	1,198,120
Total liabilities	\$ 1,890,096	\$	6,997,622	<u>\$</u>	(5,329,473)	<u>\$</u>	3,558,245	\$	2,544,757
NET ASSETS AND ACCUMULATED (DEFICIT)									
Unrestricted Common stock	\$ 5,992,365	\$	281,010	\$	281,010 (281,010)	\$	6,273,375	\$	6,233,106
Accumulated (deficit) Temporarily restricted	5,134		(1,660,218)		-		(1,660,218) 5,134		(1,034,587) 6,134
Total net assets and accumulated (deficit)	\$ 5,997,499	\$	(1,379,208)	\$	-	\$	4,618,291	\$	5,204,653
Total liabilities and net assets	\$ 7,887,595	\$	5,618,414	\$	(5,329,473)	\$	8,176,536	<u>\$</u>	7,749,410

## CONSOLIDATING STATEMENT OF ACTIVITIES FOR IOWA ASSOCIATION OF SCHOOL BOARDS & SUBSIDIARY Year Ended June 30, 2008 With Comparative Totals for 2007

	_			Unres	trict	ted				Temporarily Restricted				
		Iowa sociation of hool Boards		Local Government Services, Inc.		Eliminations		Consolidated Totals		Iowa Association of School Boards	-	2008 Consolidated Totals		2007 Comparative Totals
REVENUES														
Memberships	\$	1,177,056	\$	-	\$	-	\$	1,177,056	\$	-	\$	1,177,056	\$	1,125,278
Publications, forms and materials		207,669		924		-		208,593		-		208,593		184,338
Convention and conferences		561,694		-		-		561,694		-		561,694		545,939
Consulting services		164,899		-		(36,750)		128,149		-		128,149		22,033
Professional services		385,033		-		(50,000)		335,033		-		335,033		705,108
Administrative services				3,077,437		-		3,077,437		-		3,077,437		1,027,433
Advertising		13,570		-		-		13,570		-		13,570		17,670
Sponsorships		1,197,689		-		(231,966)		965,723		-		965,723		919,881
Risk management and insurance program		408,985		-		-		408,985		-		408,985		340,175
Grants Rental income		2,401,060		252.252		(225,000)		2,401,060		-		2,401,060		375,476
		-		372,353		(225,000)		147,353		-		147,353		112,191
Net assets released from restrictions		1,000						1 000		(1.000)				
satisfied by payments	-	1,000						1,000		(1,000)				
Total revenues	\$	6,518,655	\$	3,450,714	\$	(543,716)	<u>\$</u>	9,425,653	\$	(1,000)	\$	9,424,653	\$	5,375,522
EXPENSES														
Program services:														
Advocacy services	\$	239,756	\$	-	\$	-	\$	239,756	\$	-	\$	239,756	\$	209,135
Governance and leadership services		2,522,121		-		-		2,522,121		_		2,522,121	-	1,372,074
Convention and conferences		690,527		-		-		690,527		-		690,527		603,978
Lighthouse		215,648		-		-		215,648		-		215,648		143,310
CLIK		144,334		-		-		144,334		-		144,334		11,194
Administrative services		-		216,282		-		216,282		-		216,282		160,871
Employee benefits services		-		644,068		-		644,068		-		644,068		55,298
Online payment services		-		806,930		(131,966)		674,964		-		674,964		457,001
Energy services		45,213		26,567		-		71,780		-		71,780		123,020
Background check services		4,731		218,291		-		223,022		-		223,022		154,753
Drug and alcohol testing services		12,186		194,520		-		206,706		-		206,706		218,021
Assessment services		2,172,765		100.400		-		2,172,765		-		2,172,765		261,448
Other programs		109,046	_	102,483	_	(101.0(6)	_	211,529	_		_	211,529		140,932
	\$	6,156,327	\$	2,209,141	\$	(131,966)	\$	8,233,502	\$		\$	8,233,502	\$	3,911,035
Supporting services:														
Management and general	\$	774,719	\$	2,144,603	\$	(611,037)	\$	2,308,285	\$	_	\$	2,308,285	\$	2,667,076
2 2	against control					(,,			_		<u> </u>	2,000,200		2,007,070
Total expenses	\$	6,931,046	\$	4,353,744	\$	(743,003)	<u>\$</u>	10,541,787	\$		\$	10,541,787	\$	6,578,111
OTHER REVENUE (EXPENSE)														
Interest income	\$	452,660	\$	2,791	\$	(199,287)	\$	256,164	\$	_	\$	256,164	8	285,811
Change in value of interest rate swap	•	-	•	(101,261)	•	(177,207)	4	(101,261)	Ψ	_	9	(101,261)	Ψ	(7,241)
Gain on sale of fixed assets		-		-		-		-		_		(202,202)		442,083
Income tax benefit				375,869		_		375,869		_		375,869		582,200
Total other revenue (expense)	\$	452,660	\$	277,399	\$	(199,287)	\$	530,772	\$	-	\$	530,772	\$	1,302,853
Change in net assets and net (loss)	\$	40,269	\$	(625,631)		-	\$	(585,362)		(1,000)		(586,362)		100,264
Net assets (loss) at beginning of year		5,952,096		(1,034,587)		281,010		5,198,519		6,134		5,204,653		5,104,389
Net assets (loss) at end of year	<u> </u>	5,992,365	\$	(1,660,218)	\$	281,010	<u> </u>	4,613,157	\$	5,134	<u> </u>	4,618,291	<u> </u>	5,204,653
• • •	to the second se				_		_	,,,	_	-, •	_	-,,	<u> </u>	-,,,,,,,

#### CONSOLIDATING STATEMENT OF CASH FLOWS FOR IOWA ASSOCIATION OF SCHOOL BOARDS & SUBSIDIARY Year Ended June 30, 2008

With Comparative Totals for 2007

		Iowa sociation of nool Boards		Local vernment vices, Inc.	Eli	iminations	Co	2008 onsolidating Totals	С	2007 omparative Totals
CASH FLOWS FROM OPERATING ACTIVITIES		20.260	•	((0,5, (0.5)	•		•	(50 ( 0 (0)	•	(4 990 99 4 5)
Change in net assets and net (loss)	\$	39,269	\$	(625,631)	\$	-	\$	(586,362)	\$	(170,746)
Adjustments to reconcile the change in net assets										
and net (loss) to net cash provided by (used in) operating activities:		51 10 1		486.04.4				##C 440		261.612
Depreciation and amortization		51,424		476,914		-		528,338		361,642
Gain on sale of fixed assets		-		-		-		-		(442,083)
Loss on investment in LGS		-		-		-		-		271,010
Deferred taxes		-		(375,869)		-		(375,869)		(582,200)
Amortization of contributions payable discounting		458		-		-		458		731
Swap liability		-		101,231		-		101,231		7,241
Change in assets and liabilities:										
(Increase) decrease in assets:										
Accounts receivable		512,767		65,312		(42,607)		535,472		522,590
Accrued interest receivable		(90,657)		-		33,318		(57,339)		(111,703)
Prepaid pension cost		-		-		-		-		59,394
Other assets		(7,279)		(3,181)		-		(10,460)		1,339
Decrease (increase) in liabilities:										
Agency funds		(21)		-		-		(21)		3
Accounts payable		(15,371)		102,646		42,607		129,882		39,468
Accrued property taxes		-		951		-		951		(44,318)
Accrued interest		-		36,517		(33,318)		3,199		(4,145)
Contributions payable		(5,000)		· -				(5,000)		(5,000)
Accrued pension liability		606,317		-		-		606,317		197,181
Deferred revenue		284,442		(3,219)		_		281,223		287,415
Net cash provided by (used in) operating activities	\$	1,376,349	\$	(224,329)	\$		\$	1,152,020	\$	387,819
CASH FLOWS FROM INVESTING ACTIVITIES										
	•	100.330	•		•		•	100 220	•	(20.0)
Proceeds from maturity of certificates of deposit	\$	100,228	\$	-	\$	-	\$	100,228	\$	(296)
Proceeds from sale of fixed assets		-		-		(20# 000)		-		1,138,000
Proceeds received from borrowings to LGS		285,000		-		(285,000)		-		-
Loans to LGS		(922,306)		-		922,306		-		-
Purchase of property and equipment		(572,329)		(342,191)		-		(914,520)		(2,868,335)
Net cash (used in) investing activities	\$	(1,109,407)	\$	(342,191)	\$	637,306	\$	(814,292)	\$	(1,730,631)
CASH FLOWS FROM FINANCING ACTIVITIES										
Issuance of common stock	\$	-	\$	_	\$	_	\$	_	\$	271,010
Proceeds from borrowings from IASB		_		922,306		(922,306)		_		· -
Payments on borrowings from IASB		-		(285,000)		285,000		_		_
Principal payments on notes payable		-		(19,190)		· -		(19,190)		(345,577)
Net cash provided by (used in) financing activities	\$	*	\$	618,116	\$	(637,306)	\$	(19,190)	\$	(74,567)
Net increase in cash and cash equivalents	\$	266,942	\$	51,596	\$	_	\$	318,538	\$	(1,417,379)
The mercuse in easi and easi equivalents	Ψ	200,712	Ψ	21,570	Ψ		J	510,550	Ψ	(1,417,577)
Cash and cash equivalents at beginning of year	<b>Proposition</b>	45,679		303,156		-	-	348,835		1,766,214
Cash and cash equivalents at end of year	\$	312,621	\$	354,752	<u>\$</u>	-	\$	667,373	\$	348,835
SUPPLEMENTAL DISCLOSURES OF CASH FLOW										
INFORMATION	•		<b>c</b>	21/212	e.	(110.05.0	e.	04.200	e.	447024
Cash payments for interest	<u>\$</u>	-	<u>\$</u>	214,212	\$	(119,824)	\$	94,388	\$	117,064

#### CONSOLIDATING STATEMENT OF EXPENSES BY PROGRAM

Year Ended June 30, 2008 With Comparative Totals for 2007

								al-districting and his large and all and an analysis and an analysis and an analysis and an analysis and an an		****			I	Progra	am Services	elikili elikini iran samun samun samun			
	A	dvocacy	L	overnance and eadership Services		onvention and onferences	L	ighthouse	#www.com	CLIK		nvestment Services	inistrative	1	Employee Benefits Services		Online Payment Services		Energy Services
Salaries	\$	140,262	\$	1,165,751	\$	237,779	\$	182,022	\$	116,645	\$	_	\$ 175,181	\$	367,771	\$	255,764	\$	17,163
Payroll taxes		8,416		75,774		14,267		9,370		6,425		-	10,511		22,066		15,346	·	1,030
Pension expense		63,118		535,683		107,000		55,848		42,835		_	12,263		25,744		29,282		1,201
Program management		_		_		-		-		47,382		353,250	_		, -		_		_
Staff development		149		10,153		-		475		200		_	_		205		_		_
Marketing		_		_		-		_		-		267,071	6,618		9,811		17,103		_
Travel		9,555		130,079		39,402		22,137		2,447		_	3,801		8,147		15,070		809
Building operations		_		_		_		_		-		_	_		_				_
Equipment and computers		_		_		_		_		_		_	_		21,908		_		_
Depreciation and amortization		_		_		_		_		_		_	_				_		_
Office supplies		221		1,117		4,787		738		468		_	3,438		1,491		1,044		5,980
Cartage and postage		6,314		20,456		10,584		552		271		_	445		4,268		2,449		1,673
Telephone		_		72		-		462		1,602		_	19		12,793		5,041		34
Investment advisory fees		_		_		_		_				305,309	-				-		
Professional fees		_		52,535		10,800		13,300		506		16,769	16,915		875		51,119		92,178
Rating service		_		_		_		_		_		14,000	46,596		=		-		,1.0
Sponsorship fees		_		_		_		_		_		327,724	-		106,754		216,922		_
Insurance		_		_		_		_		_		-	_		59,118				_
Printing		8,500		45,898		22,141		26		63		_	3,470		2,973		34		178
Reference materials		3,221		1,917		229		(10)		157		_	66				-		4,405
Dues		_				_		(,		50		_	-		_		_		-
Conventions and conferences		_		_		301,414		_		-		_	_		_		_		_
Interest		_		_		-		_		_		_	_		_		_		71,993
Web hosting, registration and internet		_		1,120		-		1,858		50		_	236		_		1,182		71,555
Contributions		_		471,566		_		-		-		_	230		_		1,102		_
Assistance to members		_		10,000		_		_		_		_	_		_		_		_
Energy supply		_		-		_		_		_		_	_		_		_	,	24,364,940
Energy distribution		_		_		_		_		-		-	_		_		-	•	169,401
Miscellaneous		_		_		_		_		_		9,940	_		144		_		102,701
Program banking fees		_		_		_		_		_		),) <del>1</del> 0	<u>-</u>		177		241,787		-
1108-1111 011111111111111111111111111111	Communication of State of Stat				**************************************		-				-		-		_	Missonway	271,/0/		
Total expenses	\$	239,756	\$	2,522,121	\$	748,403	\$	286,778	\$	219,101	\$	1,294,063	\$ 279,559	\$	644,068	\$	852,143	\$ 2	24,730,985

#### CONSOLIDATIN 5 6

V11

												S	Supp	oorting Services					
		ckground Check Services		Drug and Alcohol Testing Services		assessment Services	F	Other Programs		Total Program Services		Management and General		Fundraising	Total pporting Services	Eliminations	2008 Consolidating Totals	Co	2007 omparative Totals
alaries	\$	3,133	\$	8,070	\$	24,335	\$	153,656	\$	2,847,532	\$	583,912	\$	314	\$ 584,226	\$ -	\$ 3,431,758	\$	2,994,149
ayroll taxes	*	188	-	484	_	1,460	-	8,779	·	174,116	,	50,167		24	50,191		224,307		199,352
ension expense		1,410		3,632		10,951		35,344		924,311		55,958		-	55,958	-	980,269		677,132
rogram management		_		-		_		11,703		412,335		178,155		-	178,155	(237,240)	353,250		258,147
taff development		_		_		2,000		-		13,182		13,741		-	13,741	ten	26,923		19,236
larketing		-		_		_,,,,,		-		300,603		50		-	50	(267,071)	33,582		285,907
ravel		_		412		51,783		3,999		287,641		23,465		513	23,978	_	311,619		311,078
uilding operations		_		-		-		-		_		567,465		-	567,465	(225,000)	342,465		287,234
quipment and computers		_		_		_		_		21,908		140,200		_	140,200	_	162,108		166,978
epreciation and amortization		_		_		_		_				528,338		_	528,338	(39,786)	488,552		361,642
ffice supplies		_		_		424		_		19,708		39,689		269	39,958	-	59,666		84,247
artage and postage		344		602		450		1,380		49,788		4,521		59	4,580	_	54,368		51,521
elephone		-		-		6,102		2		26,127		28,141		_	28,141	_	54,268		49,209
evestment advisory fees		_		_		0,102		-		305,309		=		_		_	305,309		289,203
rofessional fees		217,947		189,177		2,070,652		29,946		2,762,719		128,497		356	128,853	(143,414)	2,748,158		821,617
ating service		211,5741		102,177		2,070,032		20,040		60,596		120,157		-	-	(110,111)	60,596		53,959
ponsorship fees		_		_		_		_		651,400		351,827		_	351,827	(814,690)	188,537		29,307
ısurance		_		_		_		_		59,118		255,429		_	255,429	(01.,000)	314,547		281,744
rinting		_		45		422		379		84,129		14,081		133	14,214	_	98,343		101,874
eference materials		-		218		319		1,125		11,647		7,915		133	7,915	_	19,562		21,884
ues		-		210		319		1,125		50		75,759		_	75,759	-	75,809		68,788
onventions and conferences		-		4,066		2 967		-		309,347		13,139		_	13,137	_	309,347		277,308
ıterest		-		4,000		3,867		-		71,993		306,525		_	306,525	(269,525)	108,993		147,737
/eb hosting, registration and internet		-		-		-		-		4,446		36,519			36,519	(20),323)	40,965		58,200
ontributions		-		-		-		45,000		516,566		677		_	677	_	517,243		732
ssistance to members		-		-		-		43,000		10,000		077		_	077	_	10,000		752
nergy supply		-		-		-		-		24,364,940		-		-	-	-	24,364,940		19,517,492
nergy distribution		-		-		-		-		, ,		_		-	-	-	169,401		3,561,465
fiscellaneous				-		-		-		169,401		26 755		-	26755	-			
rogram banking fees		-		-		-		-		10,084		36,755		-	36,755	-	46,839		52,866
togram ounting 1000		-	-	-				_	-	241,787		_	-	•	_	_	241,787	***************************************	81,016
Total expenses	\$	223,022	\$	206,706	\$	2,172,765	\$	291,313	\$	34,710,783	\$	3,427,786	\$	1,668	\$ 3,429,454	\$ (1,996,726)	\$ 36,143,511	\$	31,111,024

#### CONSOLIDATING STATEMENT OF EXPENSES BY ORGANIZATION

Year Ended June 30, 2008
With Comparative Totals for 2007

	Sc	Iowa ssociation of chool Boards Subsidiary	of Sc	Association hool Boards oundation	Utility	owa Joint Management ogram, Inc.	Joint I	Schools nvestment rust	Iowa Schoo Cash Anticipa Program		Elin	ninations_	Co	2008 onsolidating Totals	C	2007 omparative Totals
Salaries	\$	3,307,943	\$	123,815	\$	-	\$	-	\$	_	\$	_	\$	3,431,758	\$	2,994,149
Payroll taxes		219,966		4,341		-		-		-		-		224,307		199,352
Pension expense		976,249		4,020		-		-		-		-		980,269		677,132
Program management				91,822		145,418		353,250		-		(237,240)		353,250		258,147
Staff development		26,663		260		-		-		-		-		26,923		19,236
Marketing		33,582		-		-		267,071		-		(267,071)		33,582		285,907
Travel		288,032		22,943		218		-		426		_		311,619		311,078
Building operations		342,465		-		-		-		-		-		342,465		287,234
Equipment and computers		162,108		-		-		-		-		-		162,108		166,978
Depreciation and amortization		528,338		-		-		-		-		(39,786)		488,552		361,642
Office supplies		50,284		2,913		5,883		-		586		-		59,666		84,247
Cartage and postage		52,001		1,026		-		-	1,	341		-		54,368		51,521
Telephone		52,792		1,435		13		-		28		-		54,268		49,209
Investment advisory fees		-		-		-		305,309		-		-		305,309		289,203
Professional fees		2,659,101		8,588		99,758		16,769	20,	616		(56,674)		2,748,158		821,617
Rating service		-		-		-		14,000	46,	596		-		60,596		53,959
Sponsorship fees		191,710		-		229,327		327,724	22,	500		(582,724)		188,537		29,307
Insurance		302,233		8,612		1,851		_	1,	851		-		314,547		281,744
Printing		93,889		4,398		10		-		46		-		98,343		101,874
Reference materials		19,421		141		-		-		-		-		19,562		21,884
Dues		75,170		639		-		-		-		-		75,809		68,788
Conventions and conferences		266,907		42,440		-		-		-		-		309,347		277,308
Interest		94,388		12,849		71,993		-		-		(70,237)		108,993		147,737
Web hosting, registration and internet		37,657		733		-		-	2.	575		-		40,965		58,200
Contributions		472,243		45,000		-		-		-		-		517,243		732
Assistance to members		10,000		-		-		-		-		-		10,000		-
Energy Supply		-		-		24,364,940		-		-		-		24,364,940		19,517,492
Energy distribution		-		-		169,401		-		-		-		169,401		3,561,465
Miscellaneous		36,858		41		-		9,940		_		-		46,839		52,866
Program banking fees		241,787		-		-		_		-		-		241,787		81,016
Total expenses	\$	10,541,787	\$	376,016	\$	25,088,812	\$	1,294,063	\$ 96.	565	\$	(1,253,732)	\$	36,143,511	\$	31,111,024

### CONSOLIDATING STATEMENT OF EXPENSES FOR IOWA ASSOCIATION OF SCHOOL BOARDS & SUBSIDIARY

Year Ended June 30, 2008 With Comparative Totals for 2007

		Iowa sociation of hool Boards		Local overnment rvices, Inc.	E	iminations	C	2008 onsolidating Totals	C	2007 omparative Totals
Salaries	\$	1,920,267	\$	1,387,676	\$	-	\$	3,307,943	\$	2,647,531
Payroll taxes		121,302		98,664		-		219,966		184,416
Pension expense		875,216		101,033		-		976,249		666,780
Staff development		20,715		5,948		-		26,663		18,441
Marketing		-		33,582		-		33,582		42,206
Travel		247,883		40,149		-		288,032		245,866
Building operations		239,814		327,651		(225,000)		342,465		287,234
Equipment and computers		2,772		159,336		_		162,108		166,978
Depreciation and amortization		51,424		476,914		-		528,338		361,642
Office supplies		24,182		26,102		-		50,284		60,522
Cartage and postage		41,569		10,432		-		52,001		47,946
Telephone		23,433		29,359		-		52,792		44,490
Professional fees		2,224,025		521,826		(86,750)		2,659,101		754,734
Sponsorship fees		_		423,676		(231,966)		191,710		13,374
Insurance		187,281		114,952		-		302,233		254,997
Printing		85,238		8,651		-		93,889		97,581
Reference materials		12,514		6,907		-		19,421		15,956
Dues		74,985		185		-		75,170		67,608
Conventions and conferences		262,841		4,066		-		266,907		277,308
Interest		-		293,675		(199,287)		94,388		133,487
Web hosting, registration and internet		2,470		35,187		-		37,657		54,400
Contributions		471,566		677		-		472,243		732
Assistance to members		10,000		-		-		10,000		-
Miscellaneous		31,549		5,309		-		36,858		52,866
Program banking fees	- Communication of the Communi	-	-	241,787				241,787	Morrows	81,016
Total expenses	<u>\$</u>	6,931,046	\$	4,353,744	\$	(743,003)	\$	10,541,787	\$	6,578,111

### CONSOLIDATING STATEMENT OF FINANCIAL POSITION FOR IOWA ASSOCIATION OF SCHOOL BOARDS & SUBSIDIARY AND IOWA ASSOCIATION OF SCHOOL BOARDS FOUNDATION

June 30, 2008

ASSETS		Iowa ssociation of thool Boards	Local Sovernment ervices, Inc.		Eliminations	S	Iowa association of chool Boards & Subsidiary	of S	a Association chool Boards oundation	<u>F</u>	Eliminations	Co	onsolidating Totals
Cash and cash equivalents	s	312,621	\$ 354,752	\$	_	\$	667,373	\$	189,965	\$	_	s	857,338
Cash and cash equivalents held on behalf of the Iowa Council of School Board Attorney's Fund Accounts receivable, net of allowance of \$-0- Contributions receivable		40,679 5,866,020	120,210		(4,505,510)		40,679 1,480,720		7,998 4,835		- (111,100) -		40,679 1,377,618 4,835
Accrued interest receivable  Note receivable		339,673 769,172	-		(54,791) (769,172)		284,882		· -		-		284,882
Office property and equipment, net Other assets Deferred tax benefit	****	543,613 15,817	 4,098,168 6,215 1,039,069	Manua		***************************************	4,641,781 22,032 1,039,069		365		(517,214)		4,124,567 22,397 1,039,069
Total assets	\$	7,887,595	\$ 5,618,414	\$	(5,329,473)	\$	8,176,536	\$	203,163	\$	(628,314)	\$	7,751,385
LIABILITIES													
Accounts payable Due to Iowa Association of School Boards Due to Local Government Services	\$	59,804 - -	\$ 244,509 4,429,446	\$	(76,064) (4,429,446)	\$	228,249	\$	91 98,826 12,274	\$	(98,826) (12,274)	\$	228,340
Deferred revenue Interest rate swap		768,619	77,308 116,348				845,927 116,348		15,000		-		860,927 116,348
Accrued interest		-	57,990		(54,791)		3,199		-		-		3,199
Accrued property taxes	\$	828,423	\$ 123,919 5,049,520	\$	(4,560,301)	\$	123,919 1,317,642	\$	126,191	\$	(111,100)	\$	123,919 1,332,733
Agency fund - Iowa Council of School Board Attorney's Fund	\$	40,696	\$ 	\$		\$	40,696	\$		\$	_	\$	40,696
Accrued pension benefit liability	\$	1,016,142	\$ 	\$		\$	1,016,142	<u>\$</u>		\$		\$	1,016,142
Contributions payable, net of discount	\$	4,835	\$ ·	\$	_	\$_	4,835	\$		\$	_	<u>\$</u> _	4,835
Mortgage payable: Mortgage payable - US Bank Mortgage payable - IASB	\$	-	\$ 1,178,930 769,172		- (769,172)	\$	1,178,930	\$	<u>-</u>	\$	<u>-</u>	\$	1,178,930
	\$	-	\$ 1,948,102	\$	(769,172)	<u>\$</u>	1,178,930	\$	-	\$	-	\$	1,178,930
Total liabilities	\$	1,890,096	\$ 6,997,622	\$	(5,329,473)	\$	3,558,245	\$	126,191	\$	(111,100)	<u>\$</u> _	3,573,336
NET ASSETS AND ACCUMULATED (DEFICIT)													
Unrestricted Common stock Accumulated (deficit)	\$	5,992,365	\$ 281,010 (1,660,218)	\$	281,010 (281,010)	\$	6,273,375 - (1,660,218)	\$	34,996	\$	(517,214)	\$	5,791,157
Temporarily restricted		5,134	 				5,134		41,976		-		(1,660,218) 47,110
Total net assets and accumulated (deficit)	\$	5,997,499	\$ (1,379,208)	\$	=	\$	4,618,291	\$	76,972	\$	(517,214)	\$	4,178,049
Total liabilities and net assets	<u>\$</u>	7,887,595	\$ 5,618,414	\$	(5,329,473)	\$	8,176,536	\$	203,163	<u>\$</u>	(628,314)	<u>\$</u>	7,751,385

## CONSOLIDATING STATEMENT OF ACTIVITIES FOR IOWA ASSOCIATION OF SCHOOL BOARDS & SUBSIDIARY AND IOWA ASSOCIATION OF SCHOOL BOARDS FOUNDATION Year Ended June 30, 2008

						Unrestricted										emporarily Restricted		
	Iowa Association of School Boards	Local Government Services, Inc.	Elin	minations	Sc	Iowa ssociation of chool Boards Subsidiary	of S	a Association School Boards Foundation	_El	liminations	C	onsolidating Totals		Iowa sociation of hool Boards	of	wa Association School Boards Foundation	Co	nsolidating Totals
REVENUES																		
Memberships	\$ 1,177,056	\$ -	\$	_	\$	1,177,056	\$	-	\$	_	s	1,177,056	\$	_	S	_	\$	_
Publications, forms and materials	207,669	924	-	-	-	208,593	•	3,030	•	_	-	211,623	•	_	•	_	•	_
Convention and conferences	561,694	_		_		561,694		42,113		_		603,807		-		_		_
Consulting services	164,899	_		(36,750)		128,149		-		(4,163)		123,986		_		_		_
Professional services	385,033			(50,000)		335,033		95,275		(59,085)		371,223		_		_		_
Contributions		_		(20,000)		-		12,212		(25,002)		12,212		_		105,457		105,457
Administrative services	_	3,077,437		-		3,077,437		,		(32,737)		3,044,700		_		100,107		-
Advertising	13,570	-,,		_		13,570		-		(02,707)		13,570		_		_		_
Sponsorships	1,197,689	_		(231,966)		965,723		37,500		_		1,003,223		-		_		_
Risk management and insurance program	408,985	_				408,985				_		408,985		-		_		_
Grants	2,401,060	_		-		2,401,060		25,000		_		2,426,060		_		_		-
Rental income	, , , <u>.</u>	372,353		(225,000)		147,353		-		_		147,353		-		-		_
Net assets released from restrictions		,		(====,==,		,						,						
satisfied by payments	1,000	-		-	_	1,000		79,981		-		80,981		(1,000)		(79,981)		(80,981)
Total revenues	\$ 6,518,655	\$ 3,450,714	<u>\$</u>	(543,716)	\$	9,425,653	\$	295,111	\$	(95,985)	\$	9,624,779	\$	(1,000)	<u>\$</u>	25,476	<u>\$</u>	24,476
EXPENSES																		
Program services:																		
Advocacy services	\$ 239,756	\$ -	\$	_	\$	239,756	\$	_	\$	_	\$	239,756	\$	-	\$	_	\$	_
Governance and leadership services	2,522,121	-		-		2,522,121	•	-	•	_	•	2,522,121	4	_	4	_	•	_
Convention and conferences	690,527	-		-		690,527		57,876		-		748,403		_		_		_
Lighthouse	215,648	_		or		215,648		71,130		_		286,778		_		_		_
CLIK	144,334	-				144,334		74,767		_		219,101		_		_		-
Administrative services	-	216,282		~		216,282		-		_		216,282		_		-		_
Employee benefits services	**	644,068		-		644,068		_		-		644,068		-		_		_
Online payment services	-	806,930		(131,966)		674,964		_		_		674,964		-		_		_
Energy services	45,213	26,567		-		71,780		_		_		71,780		-		_		_
Background check services	4,731	218,291		_		223,022		-		_		223,022		-		_		_
Drug and alcohol testing services	12,186	194,520		-		206,706		_		_		206,706		-		_		_
Assessment services	2,172,765	-		_		2,172,765		-		-		2,172,765		_		_		-
Other programs	109,046	102,483		_		211,529		79,784		_		291,313		-		_		_
. 0	\$ 6,156,327	\$ 2,209,141	\$	(131,966)	\$	8,233,502	\$	283,557	\$	-	\$	8,517,059	\$		\$	-	\$	-
Supporting services:																		
Management and general	\$ 774,719	\$ 2,144,603	\$	(611,037)	\$	2,308,285	\$	90,791	\$	(148,620)	\$	2,250,456	•	_	\$	_	\$	
Fundraising	Ψ //1,/12	<b>5</b> 2,111,005	•	(011,037)	Ψ	2,500,205	Ψ	1,668	Ψ	(140,020)	J	1,668	J	_	Φ	-	J	-
1 undruismig	\$ 774,719	\$ 2,144,603	\$	(611,037)	\$	2,308,285	\$	92,459	\$	(148,620)	\$	2,252,124	\$		\$		\$	
											_							
Total expenses	\$ 6,931,046	\$ 4,353,744	\$	(743,003)	\$	10,541,787	\$	376,016	\$	(148,620)	\$	10,769,183	<u>\$</u>		\$_	-	\$	
OTHER REVENUE (EXPENSE)																		
Interest income	\$ 452,660	\$ 2,791	\$	(199,287)	\$	256,164	\$	1,419	\$	(12,849)	\$	244,734	\$	-	\$	-	\$	-
Change in value of interest rate swap	-	(101,261)		_		(101, 261)		-		-		(101,261)				_		_
Gain on sale of assets	-	_		-		-		557,000		(557,000)				-		-		_
Income tax benefit		375,869		-	_	375,869		<u> </u>				375,869		-		-		-
Total other revenue (expense)	\$ 452,660	\$ 277,399	\$	(199,287)	\$	530,772	<u>\$</u>	558,419	\$	(569,849)	\$	519,342	\$		\$	-	\$	_
Change in net assets and net (loss)	\$ 40,269	\$ (625,631)	\$	-	\$	(585,362)	\$	477,514	\$	(517,214)	\$	(625,062)	\$	(1,000)	\$	25,476	\$	24,476
Net assets (loss) at beginning of year	5,952,096	(1,034,587)		281,010		5,198,519	_	(442,518)				4,756,001	**************************************	6,134		16,500		22,634
Net assets (loss) at end of year	\$ 5,992,365	\$ (1,660,218)	\$	281,010	\$	4,613,157	<u>\$</u>	34,996	\$	-	\$	4,130,939	\$	5,134	\$	41,976	\$	47,110

#### CONSOLIDATING STATEMENT OF CASH FLOWS FOR IOWA ASSOCIATION OF SCHOOL BOARDS & SUBSIDIARY AND IOWA ASSOCIATION OF SCHOOL BOARDS FOUNDATION Year Ended June 30, 2008

CASH FLOWS FROM OPERATING ACTIVITIES		Iowa sociation of nool Boards		Local overnment rvices, Inc.	I	Eliminations	So	Iowa Association of Chool Boards & Subsidiary	of Sc	Association chool Boards oundation	El	iminations	Co	nsolidating Totals
Change in net assets and net (loss)	\$	39,269	æ	(625 621)	ø		•	(50( 2(2)	•	<b>503.000</b>	•	(#4 # B 4 A)	•	
Adjustments to reconcile the change in net assets	3	39,209	\$	(625,631)	\$	-	\$	(586,362)	\$	502,990	\$	(517,214)	\$	(600,586)
and net (loss) to net cash provided by (used in) operating activities:														
Depreciation and amortization		51,424		476,914				528,338				(20.70.0		400.553
Deferred taxes		31,424		(375,869)		-		(375,869)		~		(39,786)		488,552
Amortization of contributions payable discounting		458		(373,009)		_		(373,809) 458		-		-		(375,869)
Swap liability				101,231		-		101,231		_		-		458 101,231
Change in assets and liabilities:				101,231				101,231		-		-		101,231
(Increase) decrease in assets:														
Accounts receivable		512,767		65,312		(42,607)		535,472		12,678		(272,046)		276,104
Pledges receivable		-		-		-		-		4,542		(2/2,040)		4,542
Accrued interest receivable		(90,657)		_		33,318		(57,339)		.,		_		(57,339)
Other assets		(7,279)		(3,181)				(10,460)		(365)		_		(10,825)
Decrease (increase) in liabilities:		( ) ,		(-,)				(20,100)		(202)				(10,023)
Agency funds		(21)		-		-		(21)		~		_		(21)
Accounts payable		(15,371)		102,646		42,607		129,882		(16,363)		(56,658)		56,861
Accrued property taxes				951		,		951		(20,202)		(00,000)		951
Accrued interest		_		36,517		(33,318)		3,199		-		_		3,199
Contributions payable		(5,000)		´ <b>-</b>		-		(5,000)		_		_		(5,000)
Accrued pension liability		606,317		-		_		606,317		_		_		606,317
Deferred revenue		284,442		(3,219)		-		281,223		13,300		-		294,523
Net cash provided by (used in) operating activities	\$	1,376,349	\$	(224,329)	\$	-	\$	1,152,020	\$	516,782	\$	(885,704)	\$	783,098
									Permanen					
CASH FLOWS FROM INVESTING ACTIVITIES														
Proceeds from maturity of certificates of deposit	\$	100,228	\$	-	\$	-	\$	100,228	\$	-	\$	-	\$	100,228
Proceeds received from borrowings to LGS		285,000		-		(285,000)		-		-		-		
Loans to LGS		(922,306)		-		922,306		-		-		-		_
Purchase of property and equipment	-	(572,329)		(342,191)				(914,520)		-		557,000		(357,520)
Net cash (used in) investing activities	\$	(1,109,407)	\$	(342,191)	\$	637,306	\$	(814,292)	\$	-	\$	557,000	\$	(257,292)
CASH FLOWS FROM FINANCING ACTIVITIES														
Proceeds from borrowings from IASB	\$	-	\$	922,306	\$	(922,306)	\$	-	\$	224,438	\$	(224,438)	\$	-
Payments on borrowings from IASB		-		(285,000)		285,000		-		(553,142)		553,142		-
Principal payments on notes payable		*		(19,190)		-	-	(19,190)		_		-		(19,190)
Net cash provided by (used in) financing activities	\$	_	\$	618,116	\$	(637,306)	\$	(19,190)	\$	(328,704)	\$	328,704	\$	(19,190)
	_	9.55.0.19	_		_									
Net increase in cash and cash equivalents	\$	266,942	\$	51,596	\$	-	\$	318,538	\$	188,078	\$	-	\$	506,616
Challen de anti-anti-anti-at-at-at-at-at-at-at-at-at-at-at-at-at-		4 # 6 # 0		202176										-
Cash and cash equivalents at beginning of year	-	45,679		303,156		-		348,835		1,887		-		350,722
Cash and cash equivalents at end of year	\$	312,621	\$	354,752	\$	-	\$	667,373	\$	189,965	\$	-	\$	857,338
					<del></del>						-		-	
SUPPLEMENTAL DISCLOSURES OF CASH FLOW														
INFORMATION														
Cash payments for interest	\$	-	\$	214,212	\$	(119,824)	<b>e</b>	94,388	\$	12,849	\$	(12,849)	ø	04 200
F3	-		<del>-</del>	#1 19#1#		(117,024)	<del></del>	77,300	<b>—</b>	14,047	<del></del>	(12,049)	<u>\$</u>	94,388

## CONSOLIDATING STATEMENT OF EXPENSES FOR IOWA ASSOCIATION OF SCHOOL BOARDS & SUBSIDIARY AND IOWA ASSOCIATION OF SCHOOL BOARDS FOUNDATION

Year Ended June 30, 2008

		Iowa ssociation of hool Boards		Local lovernment ervices, Inc.	El	iminations	Sc	Iowa ssociation of chool Boards a Subsidiary	of S	a Association chool Boards Foundation	_Elin	ninations	Co	nsolidating Totals
Salaries	\$	1,920,267	\$	1,387,676	\$	-	\$	3,307,943	\$	123,815	\$	-	\$	3,431,758
Payroll taxes		121,302		98,664		-		219,966		4,341				224,307
Pension expense		875,216		101,033		-		976,249		4,020		-		980,269
Program management		-		-		-		-		91,822		(91,822)		-
Staff development		20,715		5,948		-		26,663		260		-,		26,923
Marketing		-		33,582		-		33,582		-		-		33,582
Travel		247,883		40,149		-		288,032		22,943		-		310,975
Building operations		239,814		327,651		(225,000)		342,465		-		-		342,465
Equipment and computers		2,772		159,336		-		162,108		-		-		162,108
Depreciation and amortization		51,424		476,914		-		528,338		-		(39,786)		488,552
Office supplies		24,182		26,102		-		50,284		2,913		-		53,197
Cartage and postage		41,569		10,432		-		52,001		1,026		_		53,027
Telephone		23,433		29,359		-		52,792		1,435		-		54,227
Professional fees		2,224,025		521,826		(86,750)		2,659,101		8,588		(4,163)		2,663,526
Sponsorship fees		-		423,676		(231,966)		191,710		-		-		191,710
Insurance		187,281		114,952		-		302,233		8,612		_		310,845
Printing		85,238		8,651		-		93,889		4,398		-		98,287
Reference materials		12,514		6,907		-		19,421		141		-		19,562
Dues		74,985		185		-		75,170		639		-		75,809
Conventions and conferences		262,841		4,066		-		266,907		42,440		-		309,347
Interest		-		293,675		(199,287)		94,388		12,849		(12,849)		94,388
Web hosting, registration and internet		2,470		35,187		_		37,657		733		10m		38,390
Contributions		471,566		677		_		472,243		45,000		_		517,243
Assistance to members		10,000		-		_		10,000		-		-		10,000
Miscellaneous		31,549		5,309		-		36,858		41		_		36,899
Program banking fees	#Management	-	-	241,787	-	_	-	241,787						241,787
Total expenses	\$	6,931,046	\$	4,353,744	\$	(743,003)	\$	10,541,787	\$	376,016	\$	(148,620)	\$	10,769,183